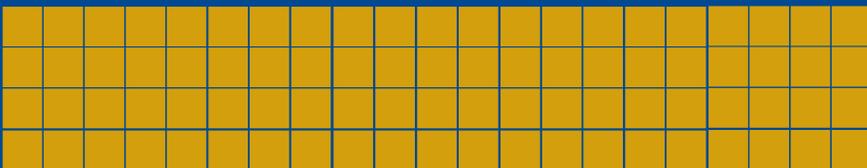


# Strategic Plan Report Card for FY 2006



**Bureau of Economic Analysis**  
**FY 2006 Strategic Plan Report Card**  
(prepared October 2, 2006)

<b>TOTALS</b>	
<b>Total Milestones</b>	<b>167</b>
<b>Milestones Met</b>	<b>160</b>
<b>Milestones Not Met</b>	<b>7</b>
<b>Percent Completed</b>	<b>96%</b>

Of the seven 'Milestones Not Met,' three were due to source data agencies not able to deliver needed data, one was due to an assessment not conducted by an outside organization, two were due to resource constraints, and one to changing priorities.

**Bureau of Economic Analysis  
FY 2006 Strategic Plan Report Card**

(prepared October 2, 2006)

<b>NATIONAL ECONOMIC ACCOUNTS</b>				
<b>Programs and New Initiatives: FY 2006</b>				
<b>Programs</b>	<b>2006</b>	<b>Met</b>	<b>Not Met</b>	<b>Comments</b>
<b>National Income and Product Accounts (NIPA) Estimates</b>	Prepare quarterly and annual estimates of GDP and NIPA tables for 2003–2006.	✓		
<b>Monthly Personal Income and Outlays</b>	Prepare monthly estimates of personal income and outlays for 2003–2006.	✓		
<b>Fixed Assets and Consumer Durable Goods</b>	Prepare annual estimates of fixed assets and consumer durable goods for 2003–2005.	✓		
<b>International Submissions</b>	Update NIPA estimates consistent with 1993 SNA for OECD. Prepare 2004–2006 Government Finance Statistics (GFS) and quarterly International Financial Statistics (IFS) for Treasury to submit to IMF. Prepare fixed asset estimates by International Standard Industrial Classification (ISIC) for OECD.	✓		
<b>NIH Biomedical Research &amp; Development (R&amp;D) Price Index</b>	Prepare estimates of biomedical R&D price index for NIH under reimbursable contract.	✓		
<b>Communications About the NIPAs</b>	Develop and implement updated written presentations of NIPA estimates. Develop FAQs for Web site.	✓		
<b>Implement North American Industry Classification System (NAICS) and North American Product Classification System (NAPCS)</b>	Convert inventory estimates to 2002 NAICS.	✓		
<b>Modernize and improve national accounts processes and systems</b>	Begin to migrate income-side current estimates to NIPA central system. Test NIPA product-side central system for benchmark revision. Improve integration of the private capital stock processing system with the NIPA central system. Implement government capital stock reengineering.	✓		
<b>Improve Estimates Using Real-Time Data</b>	Evaluate real-time scanner data for possible use in PCE goods estimates. Evaluate Census data on CPS exact-match study of taxpayer nonfiling	✓		
<b>Improve Estimates of Personal Consumption Expenditures</b>	Prepare proposals on additional uses of Quarterly Services Survey (QSS) data. Prepare proposal to incorporate transactions price data into light truck estimates in the 2006 annual revision. Begin incorporating Census merchandise line sales on a best change basis in the 2006 annual revision. Prepare proposal on casino gambling.	✓		
<b>Improve Estimates of Private Investment and Fixed Assets</b>	Continue research on improved price indexes and on software. Develop a reconciliation of NIPA and fixed-asset investment estimates.	✓		

<b>Improve Income Estimates</b>	If feasible, incorporate national research program data into NIPA income estimates. Based on research, prepare and implement proposals to improve farm estimates. Update alternative saving measures.	✓		
<b>Improve Government Sector Estimates</b>	Propose improved estimates of pension benefit guaranty corporation benefits for the annual revision. Prepare status reports for research on government property and casualty insurance programs, accrual accounting, timing of defense and private inventories equipment, enterprise and pension plan sectoring, compensation in kind, and territorial adjustments. Conduct research on real output measures.	✓		
<b>Methodology Papers/ Documentation</b>	Release updated versions of "Introduction to National Accounting" and "A Guide to the NIPAs." Begin drafting a guide for new users of the national accounts. Prepare an outline for NIPA Concepts and Methods.		✗	Released " A Guide to the NIPAs" on September 29, 2006. A draft of "Introduction to National Accounting" is completed, but not cleared for release. A draft of the guide for new users has begun and an outline of NIPA Concepts and Methods is complete.
<b>National Accounts Training</b>	Complete implementation of an in-house national accounts training program.	✓		
<b>Research on National Accounts Concepts and Methods</b>	Prepare estimates for flow of funds integration. Prepare progress report on alternative measures of valuation and estimation of employer cost of defined benefit pension plans.	✓		
<b>Improve Major NIPA Revisions</b>	Develop procedures for evaluating and prioritizing proposed changes in concepts or methods in the industry and national accounts. Establish an interdirectorsteering committee to review proposals. Initiate process for upcoming comprehensive revision. Establish teams to test proposals. Develop processes for exchanging prototype estimates. Conduct research to determine improvement in accuracy from additional information using feedback between industry estimates and NIPA estimates.	✓		
<b>Participate in the System of National Accounts (SNA) Revision</b>	Participate in SNA Advisory Expert Group and assist in development of proposals for update of SNA.	✓		
<b>Research Production Account and Capital Inputs</b>	Continue research on measuring capital inputs and other inputs as part of a production account. If proposal is accepted, initiate construction of a production account.	✓		

**INDUSTRY ACCOUNTS**

**Programs and New Initiatives: FY 2006**

<b>Activities</b>	<b>2006</b>	<b>Met</b>	<b>Not Met</b>	<b>Comments (when goal Not Met or partial met)</b>
<b>2002 Benchmark Input-Output (I-O) Accounts</b>	Prepare preliminary estimates of intermediate purchases and value added gross product for all industries, and review and reconcile with estimates from the annual industry accounts. Prepare preliminary estimates of all GDP final demand categories.	✓		
<b>Annual Industry Accounts (GDP-by-Industry and Annual I-O)</b>	Prepare and release all estimates for 2004 and revised estimates for 2002 and 2003.	✓		
<b>Advance GDP-by-Industry Estimates</b>	Prepare and release advance estimates of GDP-by-industry for 2005.	✓		
<b>GDP-by-Industry Estimates for the International Community</b>	Prepare GDP-by-industry estimates for 2002–2004 consistent with 1993 System of National Accounts (SNA) for submission to Organization for Economic Cooperation and Development (OECD) and for international comparisons by BEA data users.	✓		
<b>Travel and Tourism Satellite Accounts (TTSA)</b>	Dependent upon the continuation of external funding, release revised 2002–2004 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.	✓		
<b>Analyses and Articles</b>	Prepare regular articles and analyses.	✓		
<b>New Initiatives</b>				
<b>Assessing and Enhancing the Benchmark Input-Output Accounts</b>				
<b>Improved Estimates of Final Uses in the Benchmark I-O Accounts</b>	Review and evaluate proposed revisions to improve estimates for selected personal consumption expenditures categories.	✓		
<b>Improved Estimates of Industry Expenses in the Benchmark I-O Accounts</b>	Review and evaluate proposed revisions to improve estimates for state and local government intermediate purchases for hospitals, transportation, and construction. Incorporate approved revisions into the 2002 benchmark I-O accounts.	✓		
<b>Improved Estimates of Taxes on Production and Imports in the Benchmark I-O Accounts</b>	In conjunction with the regional economic accounts, continue research to improve estimates of taxes on production and imports. Review and evaluate proposed revisions and incorporate approved revisions into the 2002 benchmark I-O accounts.	✓		
<b>Valuation of Industry Output from Producer's Prices to Basic Prices</b>	Develop methodologies for changing valuation in industry accounts; evaluate methodologies. If proposed changes are approved, develop systems for incorporating changes in industry accounts.	✓		

Assessing and Enhancing the Annual Input-Output and GDP-by-Industry Accounts				
Quarterly GDP-by-Industry Estimates	Collect quarterly source data and prepare experimental quarterly GDP-by-industry estimates for testing and evaluation.	✓		
Improved Accelerated GDP-by-Industry Estimates	Evaluate advance estimates for 2004; research availability of improved data for gross output and commodity prices and prepare prototype advance estimates. Begin evaluating feasibility of providing increased levels of industry detail for value added.	✓		
Historical GDP by Industry on a NAICS Basis	Release pre-1987 GDP-by-industry estimates on a NAICS basis.	✓		
Improved Establishment Distributions of Company Estimates for Annual Industry Accounts	Evaluate results from using annual conversion matrices to distribute company profits, net interest, and depreciation by establishment.	✓		
Improved Intermediate Input Estimates for Annual Industry Accounts	Develop methodologies for incorporating new expense estimates from Census annual surveys.	✓		
Detailed Estimates for Annual Industry Accounts	Evaluate quality of unpublished personal consumption expenditures (PCE) and producer's equipment and software (PES) detailed bridge estimates.	✓		
Assessing and Enhancing Satellite Accounts (TTSA and R&D)				
Improved Annual and Quarterly Travel and Tourism Estimates	Dependent on the continuation of funding, incorporate trade in tourism estimates in quarterly releases and continue to investigate the development of measures for the rental of vacation homes.		✗	Quarterly trade in tourism estimates were developed but not released as additional review was required to insure accuracy.
Development of Satellite Research and Development (R&D) Accounts	Develop preliminary prototype R&D satellite accounts, and conduct research into the feasibility of creating industry-level R&D satellite accounts.	✓		
Integration with BLS Productivity Estimates				
Review and Reconcile Output with Comparable Bureau of Labor Statistics (BLS) Measures	Work with BLS to implement proposals to harmonize measures of industry output based on completed research.	✓		
Integration with National Economic Accounts				
Improve Processes for Revising the Industry and National Accounts	Develop procedures for evaluating and prioritizing proposed revisions to the industry and national accounts. Establish an interdirectorsteering committee to initiate process for upcoming comprehensive revision. Develop processes for exchanging prototype estimates. Establish feedback system between industry and national accounts to improve consistency between accounts.	✓		

**Improvements to Processing Systems**

**IT Reengineering and Documentation**

Continue to improve and integrate the processing systems for the annual I-O and GDP-by-industry accounts; continue the documentation of these processing systems and related operating procedures.



## INTERNATIONAL ACCOUNTS

## Programs and New Initiatives FY 2006

Activities	2006	Met	Not Met	Comments
International Transactions Accounts (ITAs)	Prepare estimates for the ITAs.	✓		
International Investment Position (IIP) Accounts	Prepare annual estimates of the IIP.	✓		
Benchmark and Annual Financial and Operating (F&O) Data	Prepare F&O estimates.	✓		
International Services	Prepare estimates of international services transactions.	✓		
Analyses and Articles	Prepare regular articles and analyses.	✓		
Electronic Data Collection and Dissemination	Maintain and update the international accounts Web site and the electronic reporting system.	✓		
<b>New Initiatives</b>				
Research and Improve Estimates of Trade in Goods	Work with Census Bureau in concluding studies into sources of mismeasurement in estimates of imports and exports of goods. Consider feasibility of methods for improving the estimates.	✓		
Research and Improve Estimates of Affiliated and Unaffiliated Services Trade	Conduct research into improving estimation techniques, survey sample frame improvements, analysis of partner country data, and/or other measures to improve estimates of services imports and exports.	✓		
Derivatives	If results from the Department of Treasury's new quarterly derivatives surveys are received by BEA they are evaluated for possible inclusion in the ITAs and the IIP accounts.		✗	Data from the Department of Treasury derivatives survey were not received by BEA in FY 2006.
Quarterly Surveys of International Services Transactions	BEA continues conducting quarterly services surveys and incorporating data in the accounts. Research is done on combining the coverage of affiliated and unaffiliated services on the same survey instruments.	✓		
Benchmark Surveys of International Services Transactions	Design the 2006 benchmark survey of selected services and intangible assets. Conduct research on combining coverage of affiliated and unaffiliated services on the same survey instrument.	✓		
Utilize Statistical Sampling Techniques	Conduct both the FDIUS and USDIA annual surveys using appropriate sampling techniques.	✓		
Prepare Additional Special Studies	Prepare special studies to extend analyses of international accounts data.	✓		
Monitor and Contribute to the Work of International Organizations in Updating Statistical Standards	Continue contributing to the work of the international organizations and expert groups involved with updating international statistical standards, including the International Monetary Fund, Organization for Economic Cooperation and Development, and United Nations.	✓		

<b>Update Statistical Methods</b>	Work on identifying areas where BEA statistical practices may deviate from the most recent or expected international recommendations, or where data quality may be improved.	✓		
<b>International Statistical Leadership</b>	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	✓		
<b>New and/or More Timely Data on Multinational Companies (MNC) Operations</b>	Consider collecting financial and operating data from bank parents and affiliates annually instead of once every five years. Explore the feasibility of accelerating the release of summary estimates of sales of services by MNCs.	✓		
<b>Supplemental Classifications for Holding Companies</b>	Continue research into feasibility of developing a supplemental classification for foreign affiliate holding companies and/or of companies held by these affiliates.	✓		
<b>Cognitive Redesign of Surveys</b>	Working jointly with a contractor, improve the design and clarity of selected BEA international surveys.	✓		
<b>Interagency Data Sharing Projects</b>	Conduct interagency data sharing project with Census (on foreign direct investment), National Science Foundation, and Census (on R&D), BLS, and/or others, to improve the quantity or quality of data on direct investment, R&D spending, international outsourcing, or other important topics.	✓		
<b>Improvements to Travel Estimates with Credit Card Data</b>	Perform research into feasibility of using data on credit card transactions to improve the estimates of travel in the ITAs.	✓		

**REGIONAL ACCOUNTS**

**Programs and New Initiatives, FY 2006**

<b>Activities</b>	<b>2006</b>	<b>Met</b>	<b>Not Met</b>	<b>Comments</b>
<b>Annual/Benchmark State Personal Income (SPI) Including Disposable SPI</b>	Release annual 2005 SPI with NAICS 2002 industries. Publish state personal income publication.	✓		
<b>Annual/Benchmark Gross State Product (GSP)</b>	Release annual 2004 GSP on NAICS basis. Prepare a draft GSP methodology volume.	✓		
<b>Quarterly SPI</b>	Release quarterly SPI with NAICS 2002 industries.	✓		
<b>Annual Local Area Personal Income (LAPI)</b>	Release annual 2004 LAPI with NAICS 2002 industries and new area definitions.	✓		
<b>Regional Input-Output Multipliers</b>	Incorporate 2004 national annual I-O table and local area data.	✓		
<b>Implementation of NAICS for GSP</b>	Initiate research to extend NAICS-based GSP back to 1992.	✓		
<b>Implementation of NAICS for Personal Income (PI)</b>	If feasible, produce and release NAICS-based state PI for 1990–2000.	✓		
<b>New Initiatives</b>				
<b>Accelerated Estimates</b>				
<b>Accelerated Quarterly State Personal Income</b>	Maintain the 5-week acceleration of quarterly state personal income. Research the potential for further accelerations.	✓		
<b>Accelerated Metropolitan Area Personal Income (MAPI)</b>	Dependent on funding, release prototype estimates of accelerated preliminary annual 2005 MAPI.	✓		
<b>Accelerated GSP</b>	Monitor revisions in advance total estimates. Modify procedures and/or source data as appropriate. Release prototype advance sector-level GSP for 2004 and advance total GSP for 2005.	✓		
<b>Accelerated County-Level Personal Income and Components</b>	Accelerate by an additional month the release of county-level compensation by industry. Dependent on funding, research and evaluate accelerating the release of county personal income estimates.	✓		

New Estimates and Area Definitions				
<b>Disposable Metropolitan Area Personal Income (MAPI)</b>	Complete internal report on research into disposable MAPI. Release prototype estimates of 2001 and 2002 disposable MAPI.	✓		
<b>Alternative Measures of Income by State</b>	Continue research into concepts and source data for alternative measures of income by state. If feasible, release prototype estimates of pensions received by state.	✓		
<b>Substate Gross Product</b>	Continue research into bottom-up estimates of gross product for metropolitan areas.	✓		
<b>Historical GSP</b>	If source data permit, prepare and release prototype GSP for 1963–76 based on current methodology.	✓		
<b>Revised BEA Economic Areas</b>	Monitor use of revised BEA economic areas.	✓		
Program Improvements				
<b>Interagency Work: NAICS, North American Product Classification System (NAPCS)</b>	Continue ECPC staff work on NAICS and NAPCS.	✓		
<b>Improved Consistency of I-O, GDP, and GSP</b>	Continue reconciling taxes on production and imports (TOPI). If feasible, incorporate reconciled TOPI estimates into the national, industry and regional accounts.		✗	Reconciliation has not occurred due to other higher priority activities in FY 2006.
<b>Web-based Regional Input-Output Modeling System (RIMS) Ordering and Delivery</b>	Develop web-based ordering and estimate delivery system.	✓		
<b>Enhancements to RIMS Multipliers</b>	Continue researching new regionalization methods. If feasible, begin developing procedures for incorporating new methods into RIMS. Begin research into estimating interregional feedback effects.	✓		
<b>Integrated Regional Product and Industry Accounts</b>	Continue research on integrating GSP and regional I-O accounts, identifying source data and developing methods to produce value-added multipliers for states.	✓		
<b>Personal Income Mapping</b>	Begin development of interactive Web-based state and county personal income mapping application.	✓		
<b>External Communication Enhancements for the Regional Program</b>	Continue to enhance external communication through outreach, presentations at conferences and Web site improvements. Hold user conferences.	✓		
<b>New Source Data for Personal Income Estimates</b>	Obtain more recent IRS information returns data. Develop and test procedures for incorporating these data into state and local area personal income. Evaluate use of medical expenditure panel survey (MEPS) data for estimating employer contributions to health insurance.		✗	The Internal Revenue Service did not process and deliver the information returns during FY 2006, thus, delaying BEA efforts to incorporate into state and local area personal income. The MEPS data has been evaluated.
<b>New Source Data for GSP Estimates</b>	Continue to incorporate premiums paid data into GSP in all future years. Investigate and, as appropriate, incorporate new source data into GSP.	✓		

**IMPROVEMENTS TO METHODS AND DATA**

**Programs and New Initiatives, FY 2006**

<b>Activities</b>	<b>2006</b>	<b>Met</b>	<b>Not Met</b>	<b>Comments</b>
<b>Program Support</b>	Expand data sharing opportunities with Census Bureau, BLS, and Internal Revenue Service.	✓		
<b>External Sessions</b>	Organize sessions to showcase recent BEA research, such as sessions at ASSA and IARIW.	✓		
<b>Research</b>	Support and foster research across BEA, working jointly with program staff.	✓		
<b>Maintenance and Improvement of Source Data</b>	Work with Census Bureau on 2007 economic census questionnaire.	✓		
	Expand SAS for products and expenses and consistency with expense item collected on other forms.	✓		
	Reviewing NAICS for future changes	✓		
	Continue development of NAPCS and work with Census on incorporating NAPCS products in 2007 Economic Census.	✓		
	Incorporate QSS and work with Census on the expansion of QSS.	✓		
<b>Maintaining Quality of Estimates</b>	Maintain information under the information quality guidelines (IQG) and address any concerns. Revision Study for International Transaction Accounts.	✓		
<b>Conduct Research for Satellite Accounts</b>	Undertake innovative research by constructing experimental satellite accounts. Write a paper on the household production accounts.	✓		
<b>Establish Relationships with the Research Community</b>	Maintain contacts with the research community. When the budget allows, fund research related to BEA program areas.	✓		
<b>Advisory Committees</b>	Seek advice from experts through meetings of the BEA advisory committee and FESAC.	✓		

MANAGEMENT				
Programs and New Initiatives, FY 2006				
Activities	2006	Met	Not Met	Comments
<b>Ensure the Continuation of BEA's Mission and Essential Functions in an Emergency</b>				
<b>Continuity of Operations (COOP)</b>	Evaluate effectiveness of the COOP. Focus testing on employee accountability system. Participate in DOC and Government-wide test events.	✓		
<b>Sustaining and Enhancing BEA's External Communications</b>				
<b>External Communication Strategies</b>	Continue implementation of external communications plan. Develop targeted communications strategy based on customer survey results. Identify specific improvements across BEA.	✓		
<b>Management of Ongoing Communications Program</b>	Manage all aspects of the ongoing communications program, including publication of the Survey of Current Business, maintaining content on the Web site, responding to media inquiries, and attending conferences. Integrate external communications plan with ongoing activities.	✓		
<b>Web Site</b>	Conduct an information architecture evaluation of the Web site based on survey results, including baseline usability testing. Implement changes based on evaluation. Implement FAQ software. Ensure compliance with OMB regulations.	✓		
<b>Survey of Current Business</b>	Continue implementing improvements to Survey of Current Business, specifically better use of graphics and improved content. Continue implementing improvements in the publication process. Begin Web-optimized version.	✓		
<b>Communications Tools</b>	Continue to enhance presentation and content of BEA publications based on revised BEA identity, with input from BEA program areas. Integrate external communications plan with ongoing activities.	✓		
<b>Advisory Committee Management</b>	Conduct BEA advisory committee meetings. Review procedures and processes for improvements to process. Review member appointment terms.	✓		
<b>Providing Opportunities for User Feedback</b>				
<b>Customer Satisfaction Survey</b>	In conjunction with the BEA program areas, develop an action plan and take action on results of FY 2005 survey. Provide feedback to survey respondents. Conduct FY 2006 customer survey. Evaluate potential for consolidating customer satisfaction surveys.	✓		
<b>Web Site Customer Satisfaction Survey</b>	Continue to conduct customer survey targeted specifically at the effectiveness of the Web site. Continue to act on survey results, with input from BEA program areas. Evaluate usefulness of survey.	✓		

<b>Sustaining and Enhancing BEA's Internal Communications</b>				
<b>Meetings</b>	Continue conducting formal and informal internal communications meetings with BEA staff. Evaluate effectiveness of meetings.	✓		
<b>Intranet</b>	Continue implementing plan to enhance internal communications through improvements to the BEA Intranet based on organizational assessment process. Evaluate effectiveness. Identify further improvements to BEA Intranet.	✓		
<b>Products and Services</b>	Continue to manage ongoing internal communications products and services, including publication of BEA Details and Diversity Newsletter, and management of bulletin board system and BEA orientation program.	✓		
<b>Assessing and Improving BEA's Organizational Climate</b>				
<b>Organizational Assessment</b>	Conduct FY2006 employee survey and publish the results of the survey instrument and focus groups.	✓		
<b>Quality of Work Life Program</b>	Evaluate effectiveness of quality of work life program and identify processes to be improved.	✓		
<b>Occupant Emergency Plan (OEP)</b>	Implement improvements to OEP in FY 2005 evaluation.	✓		
<b>Updating and Better Focusing Existing Programs</b>				
<b>Program Assessment Rating Tool (PART)</b>	If assessed by the Office of Management and Budget (OMB), provide justification, evaluate FY 2005 recommendations, and implement improvements.		✗	The Office of Management and Budget (OMB) did not assess BEA during FY 2006 as anticipated.
<b>Managing BEA's Workforce Toward Effective Accomplishment of the Mission</b>				
<b>Workforce Development</b>	Implement strategies for economist and accountants and develop strategies for IT Specialists based on core competencies. Evaluate effectiveness of workforce development program. Implement improvements in succession planning to enhance the workforce development efforts.	✓		
<b>Recruitment Efforts</b>	Evaluate effectiveness of recruitment efforts and identify processes to be improved.	✓		
<b>Employee Retention</b>	Evaluate effectiveness of retention efforts and identify processes to be improved.	✓		
<b>Sustaining and Enhancing Workforce Safety and Security</b>				
<b>Security Programs</b>	Evaluate effectiveness of security programs and evaluate physical security measures to ensure workplace safety.	✓		
<b>Safety &amp; Health Programs</b>	Implement improvements under ADM to safety and health program identified in FY 2005 safety review.	✓		

Sustaining and Enhancing the Management of BEA's Resources				
<b>Financial Management</b>	Implement improvements to budget execution processes identified in FY 2005 review. More accurately formulate and manage the categories of personnel spending.	✓		
<b>Acquisition Management</b>	Implement improvements identified in FY 2005 review of procurement operations and BOATS. Work with external service provider to ensure that BEA procurements are completed in an accurate and timely manner. Work with BEA customers to develop more effective statements of work and identify opportunities for obtaining vendor support with multi-year contracts which allows specific needs to be addressed through the creation of annual, or other service period, task orders.	✓		

**INFORMATION TECHNOLOGY**

**Major Programs and Operations, FY 2006**

Activities	2006	Met	Not Met	Comments
<b>Efficient Management of IT Investments in Support of BEA's Mission, Vision, and Strategic Objectives</b>				
<b>Information Technology (IT) Planning</b>	Update BEA Strategic Plan, Strategic IT plan, and Operational IT Plan.	✓		
	Complete/update CPIC and EA maturity models-self assessments.	✓		
<b>IT Architecture</b>	Update IT architecture.	✓		
<b>Department of Commerce Chief Information Officer (DOC CIO)</b>	Liaison with DOC OCIO and prepare reports such as OMB's exhibit 300 for the FY 2008 budget submission.	✓		
<b>IT Training</b>	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.	✓		
<b>IT Security</b>	Conduct IT security maturity model self assessment.	✓		
	Conduct IT security awareness training.	✓		
	Complete penetration testing of BEA network.	✓		
	Conduct monthly vulnerability scanning of network infrastructure.	✓		
	Maintain and revise security policies as needed.	✓		
	Certify & accredit all BEA IT systems.	✓		
<b>Redesign Core Systems and Applications to Improve Timeliness, Accuracy, and Comprehensiveness of Bureau Output</b>				
<b>Office Automation Software</b>	Research OS and office automation upgrades.	✓		
<b>Commercial Off-The-Shelf (COTS) Software</b>	Upgrade/Add various COTS software as needed.	✓		
<b>System for Tabling and Aggregating Time Series (STATS) (GDP System)</b>	Research and continue STATS development of either the product-side Benchmark, and/or the income-side Current Estimate.	✓		
<b>Regional Systems</b>	Complete the RIMS Documentation effort and support other regional systems reengineering efforts.	✓		
	Develop RIMS web-based ordering/delivery system.	✓		

<b>Electronic Survey Reporting</b>	Enhance ASTAR for appropriate IID/BPD surveys and expand 2nd generation ASTAR as funded.	✓		
<b>Industry System</b>	Upgrade/enhance industry accounts systems, including prepare for publication of 2002 Benchmark I-O.	✓		
<b>FAME &amp; Econometric / Statistical Software</b>	Continue to support conversion to FAME.	✓		
<b>International Systems Modernization</b>	Continue modernization of international systems.	✓		
<b>Upgrade Biomedical Research and Development Price Index (BRDPI) Survey</b>	Implement NIH/BEA eSurvey data collection.	✓		
<b>Standardize Data Structures and Databases to Use Web Technologies to Improve the Collection, Access, and Dissemination of Data</b>				
<b>Database</b>	Maintain & update database structure and platform standards and principles; apply to application reengineering efforts as appropriate.	✓		
<b>Web Applications</b>	Upgrade Web applications, as appropriate.	✓		
	Begin implementation of approved Bureau Task Force recommendations for Intranet modernization.	✓		
	Expand previously published Web site to include regional and industry data, as appropriate.	✓		
<b>Maintain Infrastructure to Ensure Reliability and Security</b>				
<b>Virus Protection Software</b>	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed. Implement McAfee Spyware protection.	✓		
<b>Voice Mail System</b>	Begin voice mail system upgrade.	✓		
<b>Desktop and Laptop</b>	Replace 1/3 desktop and 1/3 laptops computers. Investigate possible new client workstation.	✓		
<b>Desktop Management System Software</b>	Research and If approved upgrade/replace desktop management system software (Zenworks).	✓		

<b>Printers Mobile Technology</b>	Replace 1/3 network and personal printers.	✓		
	Continue to investigate and, if appropriate, implement new mobile technology.	✓		
<b>Phone System</b>	Enhance and, if appropriate, begin VoIP phone system upgrades.	✓		
<b>HelpDesk</b>	Maintain HelpDesk tracking system software. Implement consumable supply tracking.	✓		
	Complete OCIO customer satisfaction survey.	✓		
<b>Network Servers</b>	Replace up to 30% of LAN server hardware. Implement file and directory auditing. Implement computer center AC monitoring.	✓		
	Complete inventory/ prepare for migration to IPv6.	✓		
<b>Network Bandwidth</b>	Implement higher bandwidth access to the Internet.	✓		
<b>Perimeter Security/Firewall System</b>	If accepted, implement the upgrades to perimeter firewalls and security systems.	✓		
<b>Remote Access</b>	Review LAN remote access capabilities for possible upgrade.	✓		
<b>E-Mail System</b>	Evaluate fax and voice mail options via Outlook/ Exchange.	✓		
<b>Disaster Recovery Systems</b>	Test & upgrade disaster recovery services to meet expanding Bureau needs.	✓		
<b>LAN backup system</b>	Continue to enhance the tape backup system.	✓		
<b>WebCasting</b>	Implement IPTV technology and enhance webcast operations as necessary.		✗	System is now being prototyped. Project was delayed due to late contract award in September 2006. Procurement documents were first executed in March 2006. Full project completion is expected in FY07.
<b>Web Servers</b>	Evaluate software and operating systems and implement FAQ software on the BEA Internet site.	✓		
<b>Application and Database Servers</b>	Review and assess database application servers for upgrade.	✓		
<b>Data Storage</b>	Investigate upgrades to SAN capabilities to meet growing needs including hot-site SAN.	✓		